

Country	Company	Industry	Participant			Participant Position
Argentina	ARCOR	Agribusiness	Mr.	Adrian	Kaufmann	Executive director of institutional relations
Argentina	Laboratorios Gador	Healthcare	Mr.	Alberto	Alvarez Saavedra	President
Argentina	Ledesma	Agribusiness	Mr.	Federico	Nicholson	Director
Argentina	Organizacion Techint	Diversified	Mr.	Luis	Betnaza	Executive director of institutional relations
Argentina	UIA	Business Organization	Mr.	José Ignacio	de Mendiguren	President
Australia	ACCI	Business Organization	Mr.	David	Michaelis	President
Australia	AIG Australian Industry Group	Business Organization	Mrs.	Heather	Ridout	Chief executive
Australia	Credit Suisse	Financial	Mr.	Burrows	Mark	Managing Director Australia
Australia	Corrs Chambers Westgarth	Professional services	Mr.	John W.H.	Denton	Partner & CEO
Australia	Rio Tinto Iron Ore	Metals and mining	Mr.	Sam	Walsh	Executive Director & Chief Executive Australia
Brazil	Alupar Investments	Infrastructure	Mr.	Paulo Roberto	de Godoy Pereira	Chairman
Brazil	CNI	Business Organization	Mr.	Robson Braga	de Andrade	President
Brazil	Embraer Aviation	Aerospace/Defense	Mr.	Luiz	Fuchs	CEO Embraer Aviation Europe
Brazil	J. Macêdo	Agribusiness	Mr.	Roberto Proença	de Macêdo	Chairman
Brazil	Odebrecht SA	Infrastructure	Mr.	Marcelo Bahia	Odebrecht	President and Chief Executive Officer
Brazil	Suzano Holding	Financial	Mr.	Daniel	Feffer	Corporate Vice President
Brazil	USIMINAS	Metals and mining	Mr.	Wilson	Brumer	CEO
Canada	CCC Canadian Chamber of Commerce	Business Organization	Mr.	Perrin	Beatty	President
Canada	CEC	Business Organization	Mr.	Normand	COTE	
Canada	RIM Ltd	Computers/Electronics	Mr.	James Laurence	Balsillie	Co-CEO
China	CCPIT	Business Organization	Mr.	Ping	Yu	Vice Chairman
China	Li & Fung	Retail/Wholesale	Mr.	Victor K.	Fung	Chairman
China	Xizi Group			S	Wang	CEO
China	Zhejiang Panshi Information & Technology Co.		Mr.	Tian	Ning	Chairman & CEO
Denmark	Vestas Wind Systems A/S	Energy	Mr.	Ditlev	Engel	President and Chief Executive Officer
Finland	EK Confederation of Finnish Industries	Business Organization	Mr.	Ole	Johansson	Chairman and Vice President of BusinessEurope
France	Adecco	Professional services	Mr.	Alain	Dehaze	President Groupe Adecco France
France	Air Liquide	Chemicals	Mr.	Benoit	Potier	CEO
France	Alcatel Lucent	Telecom	Mr.	Ben	Verwaayen	CEO

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France	Alstom	Transport/logistics	Mr.	Patrick	Kron	Chairman and CEO
France	BNP Paribas	Financial	Mr.	Michel	Pebreau	CEO
France	BPCE	Financial	Mr.	François	Pérol	CEO
France	Carrefour	Retail/Wholesale	Mr.	Lars	Olofsson	CEO
France	CNP Assurances	Financial	Mr.	Gilles	Benoist	CEO
France	COFACE	Financial	Mr.	François	David	Président
France	Dassault System	Computers/Electronics	Mr.	Bernard	Charlès	Chairman and CEO
France	EADS	Aerospace/Defense	Mr.	Louis	Gallois	CEO
France	FFSA	Business Organization	Mr.	Bernard	Spitz	President
France	France Télécom	Telecom	Mr.	Stéphane	Richard	CEO
France	GDF Suez	Energy	Mr.	Gérard	Mestrallet	CEO
France	Ifri	Other	Mr.	Thierry	De Montbrial	President
France	Mazars	Other	Mr.	Patrick	de Cambourg	President and CEO
France	MEDEF	Business Organization	Mrs.	Laurence	Parisot	President
France	Michelin	Automotive	Mr.	Michel	Rollier	CEO
France	Rhodia	Chemicals	Mr.	Jean-Pierre	Clamadieu	CEO
France	Rothschilg Europe		Mr.	Gérard	Worms	Vice Chairman
France	Sanofi Aventis	Healthcare	Mr.	Chris	Viehbacher	CEO
France	Schneider Electric	Energy	Mr.	Jean-Pascal	Tricoire	CEO
France	Suez Environnement	Environment/Waste Management	Mr.	Jean-Louis	Chaussade	Managing Director
France	Thalès	Aerospace/Defense	Mr.	Luc	Vigneron	CEO
France	Total	Energy	Mr.	Christophe	de Margerie	Chairman and CEO
France	Vivendi		Mr.	Jean-Bernard	Lévy	CEO
Germany	Allianz	Financial	Mr.	Michael	Diekmann	CEO
Germany	BDA	Business Organization	Mr.	Dieter	HUNDT	
Germany	BDI	Business Organization	Mr.	Hans-Peter	Keitel	President
Germany	Evonik Industries AG	Chemicals	Mr.	Klaus	Engel	Chairman of the Executive Board
Germany	Grillo Werke AG	Metals and mining	Mr.	Ulrich	Grillo	Chairman of the Executive Board
Germany	Robert Bosch GmbH	Automotive	Mr.	Franz	Fehrenbach	Chairman of the Board of Management

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Germany	Siemens AG	Transport/logistics	Mr.	Peter Y.	Solmssen	Member of the Siemens Managing Board and General Counsel
India	CII	Business Organization	Mr.	Balasubramanian	Muthuraman	President
India	Elico Ltd	Computers/Electronics	Mr.	Ramesh	Datla	Chairman + CII National committee MSME council and managing director
India	FICCI	Business Organization	Mr.	RV	Kanoria	Senior Vice President
India	Great Eastern Energy Corporation	Energy	Mr.	Yogendra	Kumar Modi	Chairman and CEO
India	Indian Oil Corporation Ltd.	Energy	Mr.	Shri RS	Butola	Chairman
India	Infosys	Computers/Electronics	Mr.	Kris	Gopalakrishnan	Chief Executive Officer and Managing Director
India	JK Papers Ltd	Paper/packaging	Mr.	Harsh Pati	Singhania	CEO
India	Mahindra	Diversified	Mr.	Keshub	Mahindra	CEO
India	MK Sanghi Group	Diversified	Mr.	Mahendra	Sanghi	Chairman
India	Multi Commodity Exchange of India Ltd	Financial	Mr.	Lamon	Rutten	CEO and Managing Director
India	Yes Bank	Financial	Mrs.	Rana	Kapoor	CEO
Italy	Assicurazioni Generali	Other	Mr.	Gabriele	Galateri di Genola	President
Italy	Confindustria	Business Organization	Mrs.	Emma	Marcegaglia	President
Italy	DUFERCO Group	Metals and mining	Mr.	Antonio	Gozzi	CEO and President
Italy	ENEL S.p.A.	Energy	Mr.	Fulvio	Conti	CEO
Italy	ENI S.p.A.	Energy	Mr.	Paolo	Scaroni	CEO
Italy	Telecom Italia	Telecom	Mr.	Franco	Bernabè	Chairman and CEO
Japan	Keidanren	Business Organization	Mr.	Hiromasa	Yonekura	President
Japan	Sumitomo Mitsui Banking Corporation	Financial	Mr.	MasayUKi	Oku	Chairman
Japan	Toshiba Corporation	Computers/Electronics	Mr.	Atsutoshi	Nishida	Chairman
Mexico	CEMEX	Cement	Mr.	Lorenzo H.	Zambrano Trevino	Chairman of the Board and Chief Executive Officer
Mexico	Cinepolis	Leisure/Arts	Mr.	Alejandro	Ramirez Magaña	CEO
Mexico	COMCE	Business Organization	Mr.	Valentin	Diez Morodo	President
Mexico	COPARMEX	Business Organization	Mr.	Gerardo	Gutiérrez Candiani	President
Mexico	Mexican Minister on Economy	Other				
Mexico	Petroleos Mexicanos (PEMEX Gas)	Energy	Mr.	Juan Jose	Suarez Coppel	Chief Executive Officer
NA	BIAC	Business Organization	Mr.	Charles	Heeter	Chairman
NA	BusinessEurope	Business Organization	Mr.	Jürgen	Thumann	President

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NA	ICC					
NA	OIE	Other	Mr.	Daniel	Funes de Rioja	President
Netherlands	Randstad	Professional services	Mr.	Robert-Jan	Van der Kraats	CFO and Vice Chair
Netherlands	Royal Dutch Shell	Energy	Mr.	Peter R.	Voser	CEO
Norway	Yara International		Mr.	Sean	De Cleene	Vice President Global Initiatives
Poland	Lewiathan	Business Organization	Mr.	Henryka	Bochniarz	President
Qatar	Qatar Chamber of Commerce and Industry	Business Organization	Mr.	Sheikh Khalifa	Bin Jassim Al-Thani	Founder and Board of Directors, Chairman
Russia	Lukoil	Energy	Mr.	Valery	Grayfer	Chairman
Russia	OJSC MMC Norilsk Nickel	Metals and mining	Mr.	Bougrov	Andrey	Chairman of the Board of Directors
Russia	RSPP	Business Organization	Mr.	Alexander	Shokhin	President
Russia	Rusal Basic Element	Metals and mining	Mr.	Oleg	Deripaska	CEO
Russia	Severstal	Metals and mining	Mr.	Alexey	Mordashov	CEO
Russia	VTB Bank	Financial	Mr.	Andrei	Kostin	Chairman and CEO
Saudi Arabia	Al Zamil Group	Diversified	Mr.	Abdul Rahman	Zamil	Chairman
Saudi Arabia	CSC Council of Saudi Chambers	Business Organization	Mr.	Fahad	Al-Sultan	CEO
Saudi Arabia	Merill Lynch Saudi Arabia	Financial	Mr.	Motashar	Al-Murshed	CEO
Saudi Arabia	SABIC	Chemicals	Mr.	Mohammed	Al-Mady	CEO
Singapore	CapitaLand Group	Construction/Real Estate	Mr.	Mun Leong	Liew	President and CEO
South Africa	AngloGold Ashanti	Metals and mining	Mr.	Mark	Cutifani	CEO
South africa	BUSA	Business Organization	Mr.	Futhi	Mtoba	President
South Africa	Tzoro		Mr.	Mthunzi	Mdwaba	
South Korea	Daesung		Mr.	Young Tae	Kim	Chairman
South Korea	FKI Federation of Korean Industries	Business Organization	Mr.	Chang Soo	Huh	Chairman
South Korea	Hanjin Group	Diversified	Mr.	Yang Ho	Cho	Chairman and CEO
South Korea	Hanwha Group	Chemicals	Mr.	Seung Youn	Kim	Chairman
South Korea	KEF Korea Employers Federation	Business Organization	Mr.	Hee-Boem	Lee	Chairman
South Korea	KNOC	Energy	Mr.	Young-Won	Kang	CEO
South Korea	Samsung	Computers/Electronics	Mr.	Yoon-Woo	Lee	Vice Chairman
South Korea	SK Group	Energy	Mr.	Tae-won	Chey	Chairman

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Spain	Banco Santander	Financial	Mr.	Alfredo	Saenz	CEO
Spain	BBVA	Financial	Mr.	Francisco	González	Chairman & CEO
Spain	CEOE	Business Organization	Mr.	Juan	Rosell	President
Spain	Iberdrola	Energy	Mr.	Ignacio	Galán	Chairman
Spain	Repsol YPF	Energy	Mr.	Antonio	Brufau Niubó	Chairman & CEO
Spain	Telefónica S.A.	Telecom	Mr.	Cesár	Alierta	Executive Chairman & CEO
Sweden	SEB Skandinaviska Enskilda Banken	Financial	Mr.	Marcus	Wallenberg	Chairman
Switzerland	Nestlé	Agribusiness	Mr.	Andreas	Koopman	Vice-Chairman of the Board
Switzerland	Zurich Financial	Financial	Mr.	Martin	Senn	Chief Executive Officer
Turkey	Dogus Holding	Diversified	Mr.	Ferit F.	Sahenk	Chairman
Turkey	Eskihisar Group TOBB		Mr.	Rifat	Hisarcıkloğlu	Chairman
Turkey	Intel Mediterranean Trading Company	Computers/Electronics	Mr.	Aysegül	Ildeniz	Regional General Director ME - Turkey
Turkey	Sabancı Holding	Diversified	Mr.	Haluk	Dincer	President
Turkey	Santa Farma Pharmaceuticals	Healthcare	Mr.	Erol	Kiresepi	CEO
Turkey	TISK Turkish Confederation of Employer Associations	Business Organization	Mr.	Turgul	KUDATGOBILIK	President
Turkey	TUSIAD	Business Organization	Mrs.	Ümit	Boyner	President
Turkey	Yapi Kredi Bank	Financial	Mr.	Tayfun	Bayazit	Chairman
UK	CBI	Business Organization	Mr.	Sir Roger	Carr	President
UK	McKinsey & Company		Mr.	Dominic	Barton	Global Managing Director
UK	Prudential	Financial	Mr.	Tidjane	Thiam	CEO
UK	Standard Chartered Bank	Financial	Mr.	Peter Alexander	Sands	CEO
UK	Unilever	Consumer Products	Mr.	Paul	Polman	CEO and Director
UK	WPP Group	Media	Mr.	Martin	Sorrell	CEO
USA	Accenture	Professional services	Mr.	Pierre	Nanterme	CEO
USA	Citigroup Inc	Financial	Mr.	Vikram S.	Pandit	CEO
USA	Coca-Cola	Food/Beverages/Tobacco	Mr.	Muhtar	Kent	CEO
USA	Dow Chemical	Chemicals	Mr.	Andrew N.	Liveris	Chairman, President & CEO
USA	Fluor Corporation	Infrastructure	Mr.	David T.	Seaton	Chief Executive Officer
USA	General Electric	Diversified	Mr.	Ferdinando	Beccalli-Falco	President CEO Europe

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USA	Google	Computers/Electronics	Mr.	Eric	Schmidt	President
USA	Honeywell	Diversified	Mr.	David M.	Cote	Chairman & CEO

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USA	Kimberly-Clark	Paper/packaging	Mr.	Pablo	Gonzalez	CEO Kimberly Clark Mexico
USA	McGraw Hill	Publishing	Mr.	Harold W.	McGraw	Chairman, President & CEO
USA	MetLife	Financial	Mr.	Steve	Kandarian	CEO
USA	US Chamber of Commerce	Business Organization	Mr.	Michael	Ducker	Member of the Executive Board